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Year of the Nurse: Clinical Scholarship Presentations

2020 Providence St. Joseph Health SoCal Regional Research Day

9-17-2020

#### h. Advancing your Education to the Doctoral Level: DNP, PhD, EdD: Dr. Sheli Hicks Cain

Sheli Hicks Cain Providence St. Joseph Health, sheli.hicks@providence.org

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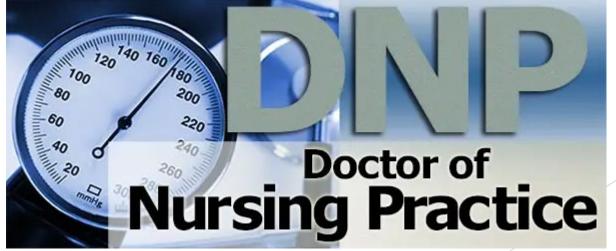
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Dr. Sheli Hicks Cain

#### **Decision Process**



Doctor of Education



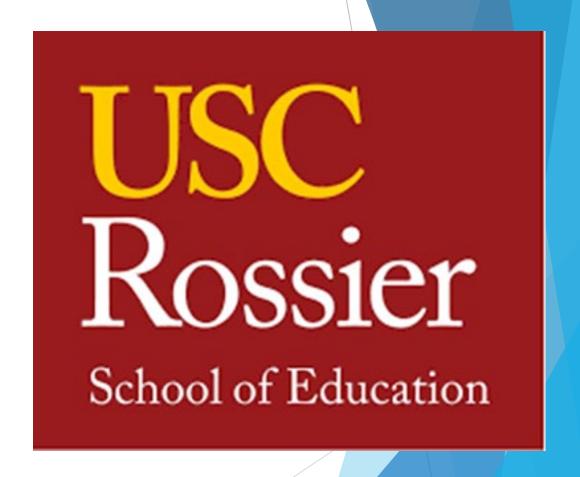
USC Rossier School of Education

#### Doctorate programs

•	Requ ested info	School	Location	On- line	Campus	EdD, PhD, or DNP	Credits needed	\$\$\$	GRE? Stats? Other?	Apply date? Start date?
		University of new mexico	New mexico	Yes	1 week each summer and rn research conf	PhD with <u>indiv</u> program of study	69 credits for <u>indiv</u> study, 4 years	\$573.18 x 69 = \$39,537	No GRE, Yes writing sample, No stats, yes comps	summer
		Nova Southeastern	Ft Lauderdal e	Yes	1 week in summer	Phd nursing education	60, 3 year of courses	\$895x60= \$53,700	No GRE	March for fall
		<u>Univ</u> of Northern Colorado	Greeley	Yes	Some, 1 visit in july	Phd nursing education	66, 4 years total	\$600x66= \$39,600	Yes GRE	Feb 15 for fall
		University of West Georgia	Carollton	Yes	2 days on campus	EdD in nursing education (nurse faculty loan program)	60, 11 semester	\$412 x60 = \$24,720	No comps??? Yes GRE	
		Brandman University (chapman univ system)	LA, Irvine, culver city	yes	Some face to face	EdD organizational leadership 866.685.8793	57	\$985 x57 = \$56,145	Portfolio, writing samples, No GRE	Feb 2-17 Fall 2017
		Southern Connecticut state Unix and Western Conn.		yes	3x a year	EdD in education (nursing) – these two colleges admit together in the even years. They will admit again for Fall of 2018.	51	Look this up/ one place says \$370 a unit. Another place says \$1097.	GRE waived if GPA is 3.4	March 1 for Fall
		Teachers College – Columbia <u>Univ</u>	NYC	yes	4 day visit in August	EdD in nursing education	57	\$1512x57= \$86,000 or \$9510/semester	No GRE comps	April 1 for fall
		USC	Southern California	Yes	Blended	EdD in organizational change and leadership	43 with a masters degree	\$11,539/semester X8 = ~\$92, 312	No GRE, instead a writing assessment	March for Fall

#### School of Choice

- Established
- Respected in Academe
- Networking Opportunities
- Alumni Support
- Student Centered



### Curriculum Overview

#### Organizational Change and Leadership

- Creativity
- Accountability
- Diversity
- Leadership
- **Economics**
- Role of Learning
- Organizational Change
- Communication

#### Research Based

- Framing Problems
- Inquiry I
- Inquiry II
- ► Inquiry III



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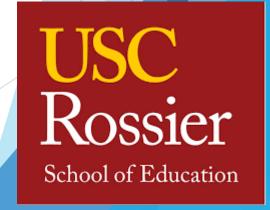
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USC Rossier

School of Education

# Improving Exempt Nurse Leader Work-Life Balance: An Innovation Study

Shelly Hicks, University of Southern California Dissertation Defense Dr. Yates, Dr. Andres, Dr. Sparangis



## Statement of Problem

MOST OF US MUCH TIME ON WHAT IS URGENT ENOUGH TIME ON WHATIS IMPORTANT. Stephen Covey mindbootstrap.com

People don't leave jobs, they leave toxic work cultures.

- Dr. Amina Aitsi-Selmi

Beware the barrenness of a busy life.

Socrates



## Literature Review



Nurse Leader

Volume 4, Issue 6, December 2006, Pages 26-28

Just breathe! The critical importance of maintaining a work-life balance

Eric W. Heckerson RN, MA, CHE 1 M, Craig S. Laser RN, BSN, MAOM 2 M

**Nursing Management** 

care system\*

Karran Thorpe RN, PhD, Robert LOO PhD, CPsych

**Nursing Managem** 

ospective study of managers' turi Ithcare organization

N SKAGERT PhD, BSocSC, LOTTA DELLVE PhD, RN, GU

Work/Life Balance: Wisdom or Whining

ABANDONING CAREE DUE TO CHALLENGES WITH WORK

Balancing professional and personal satisfaction Resilience and Work-life Balance in First-line Resilience and Work-life Resilience and Work-life Balance in First-line Nurse Manager

Miyoung Kim RN, PhD <sup>1</sup> A ⊠, Carol Windsor RN, PhD <sup>2</sup>

Work-Life Balance: What Generation Y Nurses Want

Isabel Jamieson, PhD, RN, BN, MNurs(Melb), CertAT, Ray Kirk, PhD, MSc, BSc, and Cathy Andrew, PhD, RN, BA, MA(Hons)



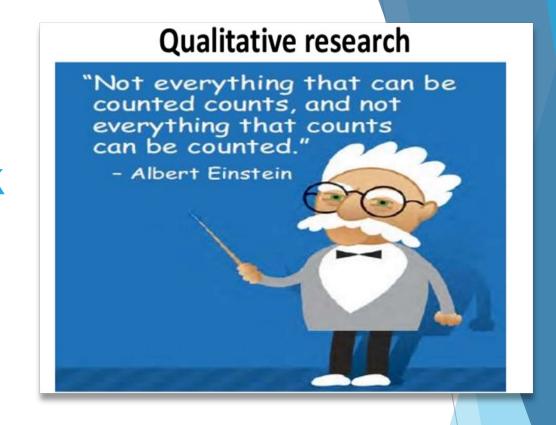
# Significance of Study





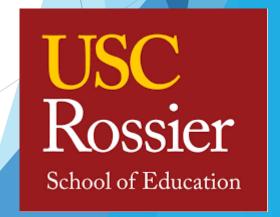


# Methodological Framework



### Conduct a GAP analysis:

- Are there KNOWLEDGE gaps about WLB?
- Are there MOTIVATION gaps toward WLB?
- Are there gaps between ORGANIZATIONAL cultural models and settings that influence WLB?



# Participating Stakeholders



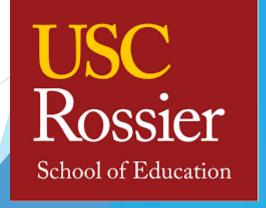
#### **Exempt Nurse Leader Criteria:**

- In position for at least 1 year
- Permanent employee
- Holds official title of Director, Nurse Manager, Assistant Nurse Manager, or Clinical Supervisor

Population = 38

Sample = 10 (5 from each hospital)





### **Data Collection**

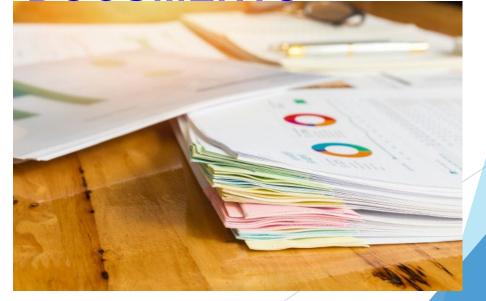
#### **INTERVIEWS**







**DOCUMENTS** 





# Results and Findings







# Results and Findings: Knowledge

# terminology

So fe run a

Their minds d they go g a choice.

- Knowledge of specific details and elements



**Procedural Knowledge** 



# Results and Findings: Motivation





If self-effic

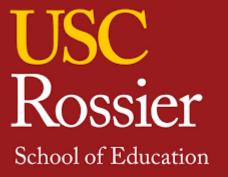
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# Results and Findings: Cultural Settings

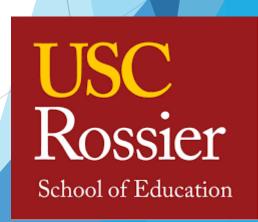




# Results and Findings: Cultural Models



ask for help, they'll think I'm incompetent.



# Results and Findings: Open Codes

Don't feel guilty for doing what's best for you.





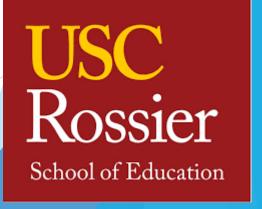
# Discussion and Recommendations: Knowledge

I like work/life separation, not work/life balance. What I mean by that is, if I'm on, I want to be on and maximally productive. If I'm off, I don't want to think about work. When people strive for work/life balance, they end up blending them. That's how you end up checking email all day Saturday.

Timothy Ferriss







## Discussion and Recommendations: Motivation



IF YOU DON'T DESIGN YOUR
OWN LIFE PLAN, CHANCES ARE
YOU'LL FALL INTO SOMEONE
ELSE'S PLAN. AND GUESS WHAT
THEY HAVE PLANNED FOR YOU?
NOT MUCH.

-JIM ROHN-

"Balance is not something you find, it's something you create"

— Jana Kingsford

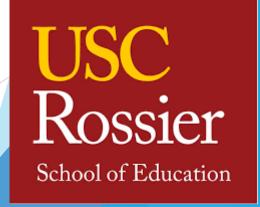


# Discussion and Recommendations: Cultural Settings



Allowing my people to have a good work-life balance by working flexibly is very important to me

**Streamlined Communication** 



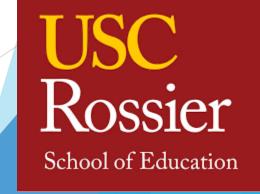
## Discussion and Recommendations: Cultural Models



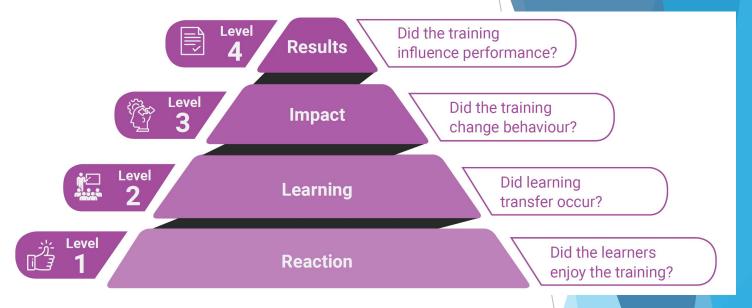


Seems Google management figured out it is cheaper, happier and more productive to take care of their employees and create a positive work environment than to burn them to a crisp, make them afraid of the future, and send them off into the highways and byways of California in search of a Taco Bell for lunch.

~ Joe McNally



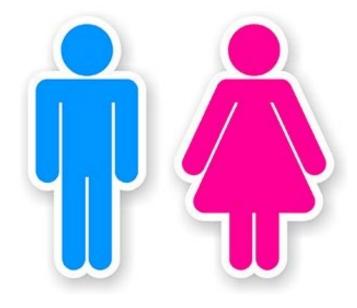
# Implementation and Evaluation Plan







## Future Research



Fear, suspicion, distrust, and resentment cannot rear its ugly head where there is an atmosphere of trust and partnership.

BRYANT MORILL

